

LAMPIRAN



Lampiran 1 Kuesioner Penelitian



KUESIONER PENELITIAN

Kepada
Yth. Saudara/i
Di Tempat

Assalamualaikum wr wb.

Saya Yuni Maulida mahasiswa program strata satu (S1) Universitas Islam Sultan Agung, Semarang. Saat ini saya sedang melakukan penelitian dengan judul **Pengaruh Ict Utilization Terhadap Kinerja UKM: Peran Dynamic Capabilities Sebagai Variabel Intervening**.

Berdasarkan dengan hal tersebut, saya mohon bantuan kepada saudara/i untuk bersedia mengisi kuesioner sesuai dengan pertanyaan-pertanyaan yang tertera berikut ini. Bantuan saudara/i sangat saya harapkan demi terselesainya penelitian ini. Jawaban dan identitas responden akan terjamin kerahasiaannya.

Atas bantuan dan kesediaan saudara/i dalam mengisi kuesioner ini, saya mengucapkan banyak-banyak terimakasih.

Wassamualaikum wr wb.

A. Gambaran umum perusahaan

1. Nama perusahaan :
2. Produk yang dihasilkan :
3. Jumlah karyawan :
4. Jumlah produksi perhari :

B. Pertanyaan untuk responden

Bapak/ibu dimohon untuk memberikan jawaban pertanyaan di bawah ini dengan memberikan tanda ceklist (√) pada pilihan jawaban yang paling sesuai dengan kondisi perusahaan. Jawaban diberikan dengan kriteria sebagai berikut:

No	Pertanyaan	STS	TS	N	S	SS
		1	2	3	4	5

Kreteria :

1. STS : Sangat Tidak Setuju
2. TS : Tidak Setuju
3. N : Netral
4. S : Setuju
5. SS : Sangat Setuju

Variabel Kinerja UKM (Y)

No	Pertanyaan	STS	TS	N	S	SS
		1	2	3	4	5
1	Perusahaan saya memiliki kemampuan kinerja yang baik dalam memperoleh laba					
2	Perusahaan saya memiliki tingkat pertumbuhan yang baik					
3	Perusahaan saya memiliki nilai pasar yang baik					
4	Perusahaan saya memiliki tingkat kepuasan pelanggan yang baik					
5	Perusahaan saya memiliki kinerja lingkungan dan kinerja social yang baik					

6	Perusahaan saya memiliki kepuasan pekerja yang baik					
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Variabel *Dynamic Capabilities* (Z)

No	Pertanyaan	STS	TS	N	S	SS
		1	2	3	4	5
1	Perusahaan memiliki budaya, orientasi dan kepemimpinan yang bagus dalam operasi bisnisnya					
2	Perusahaan memiliki pasar, teknologi, dan regulasi yang tepat					
3	Perusahaan mampu merasakan, merebut, dan mentransformasikan setiap peluang yang ada					
4	Perusahaan mampu mengidentifikasi dan mengeksplor setiap peluang yang muncul					
5	Perusahaan mengintegrasikan keahlian masing-masing individu dalam organisasi					

Variabel *ICT Utilization* (X)

No	Pertanyaan	STS	TS	N	S	SS
		1	2	3	4	5
1	Perusahaan saya menghemat biaya dengan adanya penggunaan ict					
2	Perusahaan saya menjaga kolaborasi dengan mitra bisnis yang ada					
3	Perusahaan saya dapat membangun kolaborasi bisnis dengan mitra baru dengan adanya pemanfaatan ict					
4	Perusahaan saya dapat menangani kolaborasi dalam perusahaan dengan adanya pemanfaatan ict					

5	Perusahaan saya dapat menangani komunikasi eksternal dengan pemangku kepentingan perusahaan dengan adanya pemanfaatan ict					
6	Perusahaan saya dapat menjalin hubungan dengan organisasi lain dengan adanya pemanfaatan ict					
7	Perusahaan saya dapat menangani transaksi bisnis dengan adanya pemanfaatan ict					
8	Perusahaan saya memiliki perencanaan strategis yang matang dengan adanya pemanfaatan ict					



Lampiran 2 Tabulasi Data Responden

NO	ICT UTILIZATION (X)									DYNAMIC CAPABILITIES (Y1)					
	x. 1	x. 2	x. 3	x. 4	x. 5	x. 6	x. 7	x. 8	Jumlah X	Y1. 1	Y1. 2	Y1. 3	Y1. 4	Y1. 5	JUMLAH Y1
1	1	4	1	1	1	1	1	1	11	4	5	5	4	3	21
2	5	5	5	5	4	4	5	5	38	5	5	5	5	5	25
3	4	4	4	4	4	4	4	4	32	5	5	5	5	4	24
4	4	4	4	4	4	4	4	3	31	4	4	4	4	4	20
5	4	5	4	5	5	4	4	5	36	4	4	4	5	5	22
6	5	1	1	1	1	1	5	5	20	4	5	4	5	3	21
7	4	4	4	4	4	4	4	3	31	4	4	4	4	3	19
8	3	4	3	3	3	3	3	3	25	4	3	3	4	3	17
9	5	5	4	3	3	4	4	3	31	5	5	5	5	4	24
10	1	1	1	1	1	1	1	1	8	2	3	2	2	3	12
11	5	5	5	4	5	5	5	5	39	5	4	3	3	3	18
12	3	4	3	3	3	3	3	3	25	4	4	4	4	3	19
13	5	5	5	5	5	5	5	5	40	5	5	4	4	4	22
14	5	4	4	5	5	4	5	5	37	5	4	4	4	5	22
15	3	4	3	3	3	4	3	3	26	4	4	4	4	4	20
16	4	5	4	4	5	4	4	5	35	4	5	4	4	5	22
17	4	4	5	5	4	5	4	5	36	5	4	5	5	3	22
18	5	5	5	5	5	5	5	5	40	5	5	5	5	5	25
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22	5	5	5	4	4	5	5	4	37	4	5	5	5	4	23
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24	5	5	5	5	5	5	5	5	40	4	5	4	4	4	21
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29	5	5	5	5	5	5	5	5	40	4	5	4	5	4	22
30	3	4	3	3	3	3	3	3	25	4	3	4	3	3	17
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33	5	5	5	5	5	3	4	5	37	3	5	4	4	4	20
34	5	5	5	4	5	4	5	5	38	4	4	3	5	3	19
35	3	4	3	3	3	3	3	3	25	3	5	5	3	3	19
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38	5	5	5	5	5	5	5	5	40	5	5	5	5	5	25
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56	5	5	5	5	5	5	5	5	40	5	5	4	4	5	23
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103	5	3	4	3	5	5	4	5	34	4	4	3	3	4	18
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124	4	5	4	5	4	5	4	5	36	5	4	5	4	5	23
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136	4	4	4	4	4	4	5	4	33	4	4	4	4	4	20
137	5	5	5	5	5	5	3	5	38	5	5	4	4	4	22
138	5	4	3	4	3	4	5	5	33	4	4	4	3	4	19
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204	3	4	4	4	4	3	4	4	30	3	4	4	4	3	18
205	1	1	1	2	1	1	1	1	9	5	5	5	5	5	25
206	3	5	5	5	5	4	3	3	33	3	3	4	4	5	19
207	5	5	4	4	3	5	5	4	35	4	3	3	4	3	17
208	4	4	4	4	4	4	4	3	31	4	3	3	3	4	17
209	5	5	5	5	5	5	5	5	40	4	5	5	5	5	24
210	5	4	4	5	5	5	4	4	36	5	5	5	5	4	24
211	5	5	4	4	5	5	4	5	37	5	4	4	4	4	21
212	1	5	2	3	2	3	2	2	20	4	4	3	3	4	18
213	4	4	4	5	4	4	4	4	33	4	4	4	4	4	20
214	5	4	5	5	5	5	5	5	39	5	4	4	4	5	22
215	5	4	4	4	4	4	5	4	34	5	4	4	4	4	21
216	5	4	5	4	5	4	5	4	36	4	5	4	4	5	22
217	4	4	4	4	4	4	5	4	33	5	4	3	4	4	20
218	4	5	1	4	4	4	4	5	31	5	5	4	4	4	22
219	2	3	3	3	3	3	3	3	23	5	3	4	4	5	21
220	4	4	4	4	3	3	4	4	30	5	4	4	5	4	22
221	4	5	4	5	4	5	4	5	36	4	5	4	5	4	22
222	4	5	4	5	4	5	4	5	36	5	5	5	5	4	24
223	5	5	5	5	5	5	5	5	40	5	5	5	5	5	25

224	5	3	5	5	5	5	4	4	36	5	4	5	5	4	23
225	5	5	5	5	5	5	5	5	40	5	5	5	5	5	25

NO	KINERJA UKM (Y2)						JUMLAH Y2
	Y2.1	Y2.2	Y2.3	Y2.4	Y2.5	Y2.6	
1	4	4	4	5	5	4	26
2	5	5	5	5	5	5	30
3	3	3	4	4	4	4	22
4	4	4	4	4	4	4	24
5	4	5	5	4	4	5	27
6	4	5	5	5	5	5	29
7	4	4	4	4	4	4	24
8	4	4	4	4	4	4	24
9	4	4	4	4	4	4	24
10	3	3	4	4	4	4	22
11	4	5	5	5	5	5	29
12	4	4	4	4	3	3	21
13	4	4	4	4	4	4	24
14	4	5	4	4	5	4	26
15	4	3	3	4	4	4	22
16	4	5	4	4	5	4	26
17	4	5	5	4	5	5	28
18	5	5	5	5	5	5	30
19	5	4	4	4	5	4	26
20	4	4	4	5	5	5	27
21	4	4	4	4	4	4	24
22	4	4	5	5	5	5	28
23	4	5	4	5	4	5	27
24	5	5	5	4	5	5	29
25	5	5	5	5	5	5	30
26	4	4	5	4	5	5	27
27	4	4	4	5	5	5	27
28	4	4	4	4	4	4	24
29	5	4	5	4	5	5	28
30	3	3	3	3	3	3	18
31	5	5	5	5	5	5	30
32	4	4	4	4	4	4	24
33	5	5	5	5	5	5	30
34	4	4	4	4	4	4	24
35	4	4	4	4	4	4	24
36	4	4	4	4	4	4	24
37	4	4	4	4	4	4	24

38	5	5	5	5	5	5	30
39	5	4	5	5	4	5	28
40	5	4	4	4	4	4	25
41	4	3	3	3	4	3	20
42	4	3	3	3	4	3	20
43	3	3	3	3	3	3	18
44	4	3	3	4	3	4	21
45	3	3	3	4	3	3	19
46	5	5	5	5	5	5	30
47	4	4	4	4	4	5	25
48	5	5	5	5	5	5	30
49	3	3	3	3	3	3	18
50	4	4	5	5	4	5	27
51	5	5	4	4	4	4	26
52	5	5	5	5	5	5	30
53	5	4	4	4	4	4	25
54	5	4	4	4	4	4	25
55	4	4	4	4	4	4	24
56	4	4	5	5	5	5	28
57	3	3	3	4	5	4	22
58	3	3	3	3	3	3	18
59	3	2	3	3	3	3	17
60	5	5	5	5	5	5	30
61	4	4	5	4	5	4	26
62	5	4	5	4	5	4	27
63	5	3	5	5	5	5	28
64	4	4	4	5	5	5	27
65	5	5	5	5	5	5	30
66	4	3	4	4	4	4	23
67	4	4	4	4	4	4	24
68	4	4	4	4	4	4	24
69	4	4	4	4	5	5	26
70	4	4	4	4	4	4	24
71	4	5	4	4	5	4	26
72	5	5	5	5	5	5	30
73	3	3	3	4	4	4	21
74	4	4	4	4	4	4	24
75	4	4	4	4	4	4	24
76	4	4	4	4	4	4	24
77	3	4	4	4	4	4	23
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79	4	3	4	3	4	4	22
80	4	4	4	4	4	4	24
81	5	5	5	5	5	5	30
82	4	4	5	5	5	5	28
83	4	4	4	4	4	4	24

84	5	4	4	4	4	4	25
85	2	4	4	4	4	4	22
86	4	4	4	4	4	4	24
87	4	4	4	5	4	5	26
88	4	4	4	5	5	5	27
89	5	5	5	5	5	5	30
90	3	3	3	4	4	4	21
91	5	4	4	4	4	4	25
92	4	4	4	5	4	5	26
93	5	5	5	5	5	5	30
94	3	3	3	3	3	3	18
95	4	3	3	4	4	3	21
96	4	2	5	4	4	4	23
97	4	4	4	4	4	4	24
98	4	4	4	4	4	4	24
99	5	5	5	5	5	5	30
100	4	5	4	4	5	5	27
101	2	2	2	1	1	2	10
102	4	5	4	4	5	4	26
103	4	4	4	5	5	5	27
104	4	4	4	4	4	4	24
105	3	3	3	3	3	3	18
106	3	3	3	4	4	4	21
107	4	4	4	4	5	5	26
108	4	4	4	4	5	5	26
109	4	4	4	4	4	4	24
110	4	3	4	4	4	4	23
111	5	4	4	4	4	4	25
112	5	4	4	5	4	4	26
113	4	4	5	4	4	2	23
114	4	4	4	4	4	4	24
115	4	4	5	5	4	4	26
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118	3	4	4	5	5	4	25
119	4	4	4	4	5	5	26
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121	4	3	3	4	4	4	22
122	4	4	4	4	4	4	24
123	3	2	3	4	4	4	20
124	4	5	4	5	4	5	27
125	4	4	4	4	4	4	24
126	5	5	5	5	5	5	30
127	5	5	5	5	5	5	30
128	5	5	5	5	5	5	30
129	5	5	5	5	5	5	30

130	4	4	4	4	4	4	24
131	4	4	4	5	4	5	26
132	5	5	5	5	5	5	30
133	4	4	4	4	4	4	24
134	4	4	4	4	4	5	25
135	5	5	5	5	5	5	30
136	4	4	4	4	5	4	25
137	4	5	4	5	5	5	28
138	5	5	5	5	5	5	30
139	4	2	4	3	4	3	20
140	5	5	5	5	5	5	30
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142	5	5	5	5	5	5	30
143	5	4	5	5	5	4	28
144	4	3	4	4	4	4	23
145	5	5	5	5	5	5	30
146	4	4	4	4	4	4	24
147	4	4	4	4	4	4	24
148	3	3	3	3	3	3	18
149	4	4	4	4	4	4	24
150	4	4	4	4	4	4	24
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152	5	5	5	5	5	5	30
153	4	4	4	5	4	4	25
154	3	3	3	3	3	3	18
155	3	3	3	4	4	4	21
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157	4	4	4	4	4	4	24
158	5	5	5	5	5	5	30
159	5	5	5	5	5	5	30
160	4	4	4	4	4	4	25
161	4	4	3	3	3	4	21
162	4	4	5	5	5	5	28
163	4	4	4	5	5	5	27
164	5	5	5	5	5	5	30
165	4	4	4	5	4	4	25
166	4	4	4	4	4	4	24
167	3	4	4	5	5	5	26
168	4	4	5	4	5	3	25
169	4	5	4	5	4	5	27
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172	5	5	5	5	5	5	30
173	4	4	4	4	4	4	24
174	5	5	5	5	5	5	30
175	5	5	5	5	5	5	30

176	4	3	4	4	3	5	23
177	4	5	4	5	5	4	27
178	5	5	5	5	5	5	30
179	5	5	5	5	5	5	30
180	4	5	5	5	5	5	29
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185	4	4	5	5	5	5	28
186	5	4	4	4	4	3	24
187	3	3	3	4	4	4	21
188	4	4	4	4	4	4	24
189	5	5	4	5	4	3	26
190	2	2	2	4	4	4	18
191	5	5	5	5	5	5	30
192	4	4	4	4	4	4	24
193	4	4	4	5	4	4	25
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195	4	4	4	4	4	4	24
196	4	5	5	5	5	5	29
197	4	4	3	4	4	4	23
198	4	4	5	5	4	5	27
199	4	5	4	5	5	5	28
200	5	5	5	5	5	5	30
201	5	5	5	5	5	5	30
202	4	4	4	4	4	3	23
203	4	4	4	4	4	4	24
204	4	4	5	5	4	5	27
205	1	5	5	5	5	5	26
206	3	3	4	4	5	4	25
207	3	3	4	4	5	4	23
208	4	4	4	4	4	4	24
209	5	5	5	5	5	5	30
210	5	4	4	5	4	4	26
211	5	4	5	4	5	4	27
212	4	5	5	4	5	5	28
213	4	4	4	4	4	4	24
214	5	5	5	5	4	4	28
215	4	4	5	4	4	4	25
216	4	5	4	5	5	3	26
217	4	4	4	5	4	4	25
218	4	4	4	4	4	4	24
219	4	5	5	5	5	5	29
220	4	4	4	4	4	4	24
221	4	5	4	5	4	5	27

222	4	5	4	5	4	5	27
223	5	5	5	5	5	5	30
224	5	5	5	5	5	5	30
225	5	5	5	5	5	5	30



Lampiran 3 Hasil Analisis Statistik Deskriptif

Descriptive Statistics

	N	Minimum	Maximum	Mean	Std. Deviation
ICT Utilization	225	8	40	30.92	7.148
Dynamic Capability	225	5	25	20.55	3.085
Kinerja UKM	225	10	30	25.48	3.391
Valid N (listwise)	225				



Lampiran 4 Hasil Uji Kualitas Data

1. Hasil uji validitas data

Variabel	No. Item	r hitung	r tabel	Keterangan
<i>ICT Utilization</i>	1.	0,797	0,1308	Valid
	2.	0,677	0,1308	Valid
	3.	0,865	0,1308	Valid
	4.	0,865	0,1308	Valid
	5.	0,876	0,1308	Valid
	6.	0,860	0,1308	Valid
	7.	0,853	0,1308	Valid
	8.	0,854	0,1308	Valid
<i>Dynamic Capability</i>	1.	0,641	0,1308	Valid
	2.	0,690	0,1308	Valid
	3.	0,697	0,1308	Valid
	4.	0,668	0,1308	Valid
	5.	0,539	0,1308	Valid
Kinerja UKM	1.	0,610	0,1308	Valid
	2.	0,761	0,1308	Valid
	3.	0,822	0,1308	Valid
	4.	0,777	0,1308	Valid
	5.	0,767	0,1308	Valid
	6.	0,729	0,1308	Valid

2. Hasil uji reliabilitas

Reliability ICT Utilization

Case Processing Summary

		N	%
Cases	Valid	225	100.0
	Excluded ^a	0	.0
	Total	225	100.0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

Cronbach's Alpha	N of Items
.955	8

Item Statistics

	Mean	Std. Deviation	N
x1.1	3.84	1.047	225
x1.2	4.07	.964	225
x1.3	3.84	1.024	225
x1.4	3.84	1.050	225
x1.5	3.80	1.052	225
x1.6	3.87	1.022	225
x1.7	3.87	.989	225
x1.8	3.80	1.041	225

Item-Total Statistics

	Scale Mean if Item Deleted	Scale Variance if Item Deleted	Corrected Item-Total Correlation	Cronbach's Alpha if Item Deleted
x1.1	27.07	39.504	.797	.951
x1.2	26.85	41.736	.677	.958
x1.3	27.08	38.985	.865	.947
x1.4	27.08	38.699	.865	.947
x1.5	27.12	38.540	.876	.946
x1.6	27.05	39.065	.860	.947
x1.7	27.04	39.507	.853	.948
x1.8	27.12	38.928	.854	.948

Scale Statistics

Mean	Variance	Std. Deviation	N of Items
30.92	51.096	7.148	8

Reliability dynamic capability

Case Processing Summary

		N	%
Cases	Valid	225	100.0
	Excluded ^a	0	.0
	Total	225	100.0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

Cronbach's Alpha	N of Items
.841	5

Item Statistics

	Mean	Std. Deviation	N
y1.1	4.22	.751	225
y1.2	4.13	.805	225
y1.3	4.04	.778	225
y1.4	4.08	.786	225
y1.5	4.08	.822	225

Item-Total Statistics

	Scale Mean if Item Deleted	Scale Variance if Item Deleted	Corrected Item-Total Correlation	Cronbach's Alpha if Item Deleted
y1.1	16.33	6.498	.641	.810
y1.2	16.42	6.119	.690	.796
y1.3	16.51	6.206	.697	.795
y1.4	16.47	6.268	.668	.803
y1.5	16.46	6.571	.539	.839

Scale Statistics

Mean	Variance	Std. Deviation	N of Items
20.55	9.517	3.085	5

Reliability Kinerja UKM

Case Processing Summary

		N	%
Cases	Valid	225	100.0
	Excluded ^a	0	.0
	Total	225	100.0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

Cronbach's Alpha	N of Items
.906	6

Item Statistics

	Mean	Std. Deviation	N
y2.1	4.13	.711	225
y2.2	4.11	.762	225
y2.3	4.21	.681	225
y2.4	4.35	.637	225
y2.5	4.36	.641	225
y2.6	4.32	.670	225

Item-Total Statistics

	Scale Mean if Item Deleted	Scale Variance if Item Deleted	Corrected Item-Total Correlation	Cronbach's Alpha if Item Deleted
y2.1	21.35	8.470	.610	.909
y2.2	21.37	7.698	.761	.887
y2.3	21.27	7.893	.822	.877
y2.4	21.13	8.250	.777	.885
y2.5	21.12	8.263	.767	.886
y2.6	21.16	8.245	.729	.891

Scale Statistics

Mean	Variance	Std. Deviation	N of Items
25.48	11.501	3.391	6

Lampiran 5 Hasil Uji Asumsi Klasik

1. Hasil Uji Normalitas

a. Model 1

One-Sample Kolmogorov-Smirnov Test

		Unstandardized Residual
N		225
Normal Parameters ^{a,b}	Mean	.0000000
	Std. Deviation	2.42000355
Most Extreme Differences	Absolute	.068
	Positive	.068
	Negative	-.044
Kolmogorov-Smirnov Z		1.026
Asymp. Sig. (2-tailed)		.243

a. Test distribution is Normal.

b. Calculated from data.

b. Model 2

One-Sample Kolmogorov-Smirnov Test

		Unstandardized Residual
N		225
Normal Parameters ^{a,b}	Mean	.0000000
	Std. Deviation	2.53890503
Most Extreme Differences	Absolute	.067
	Positive	.067
	Negative	-.053
Kolmogorov-Smirnov Z		1.012
Asymp. Sig. (2-tailed)		.257

a. Test distribution is Normal.

b. Calculated from data.

2. Hasil Uji Multikolinearitas

Coefficients^a

Model		Collinearity Statistics	
		Tolerance	VIF
1	ICT Utilization	.615	1.625
	Dynamic Capability	.615	1.625

a. Dependent Variable: Kinerja UKM

3. Hasil Uji Heteroskedastisitas

a. Model 1

Coefficients^a

Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	2.427	.457		5.306	.000
	ICT Utilization	-.022	.014	-.100	-1.507	.133

a. Dependent Variable: Abs_res1

b. Model 2

Coefficients^a

Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	4.522	1.556		2.906	.004
	ICT Utilization	-.077	.041	-.157	-1.859	.064
	Dynamic Capability	.004	.095	.004	.044	.965

a. Dependent Variable: Abs_res2

Lampiran 6 Hasil Uji Regresi Linier Berganda

1. Model 1

a. Hasil Uji Regresi Linier Berganda

Coefficients^a

Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	12.272	.719		17.061	.000
	ICT Utilization	.268	.023	.620	11.806	.000

a. Dependent Variable: Dynamic Capability

Variables Entered/Removed^b

Model	Variables Entered	Variables Removed	Method
1	ICT Utilization ^a	.	Enter

a. All requested variables entered.

b. Dependent Variable: Dynamic Capability

b. Koefisien Determinasi (R^2)

Model Summary

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.620 ^a	.385	.382	2.425

a. Predictors: (Constant), ICT Utilization

c. Hasil uji F

ANOVA^b

Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	819.923	1	819.923	139.379	.000 ^a
	Residual	1311.837	223	5.883		
	Total	2131.760	224			

- a. Predictors: (Constant), ICT Utilization
 b. Dependent Variable: Dynamic Capability

d. Hasil Uji Hipotesis (uji t)**Coefficients^a**

Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	12.272	.719		17.061	.000
	ICT Utilization	.268	.023	.620	11.806	.000

- a. Dependent Variable: Dynamic Capability

2. Model 2**a. Hasil uji regresi linier berganda****Coefficients^a**

Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	10.645	1.148		9.269	.000
	ICT Utilization	.071	.030	.150	2.341	.020
	Dynamic Capability	.615	.070	.559	8.734	.000

- a. Dependent Variable: Kinerja UKM

Variables Entered/Removed^b

Model	Variables Entered	Variables Removed	Method
1	Dynamic Capability, ICT Utilization ^a	.	Enter

a. All requested variables entered.

b. Dependent Variable: Kinerja UKM

b. Koefisien Determinasi (R^2)

Model Summary

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.663 ^a	.440	.434	2.550

a. Predictors: (Constant), Dynamic Capability, ICT Utilization

c. Hasil uji F

ANOVA^b

Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	1132.247	2	566.124	87.041	.000 ^a
	Residual	1443.913	222	6.504		
	Total	2576.160	224			

a. Predictors: (Constant), Dynamic Capability, ICT Utilization

b. Dependent Variable: Kinerja UKM

d. Hasil Uji Hipotesis (uji t)

Coefficients^a

Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	10.645	1.148		9.269	.000
	ICT Utilization	.071	.030	.150	2.341	.020
	Dynamic Capability	.615	.070	.559	8.734	.000

a. Dependent Variable: Kinerja UKM

